

Guiding Your Retirement Plan Since 1958



The Retirement Plan Industry Today

The industry wants to...

- 1. Sell retirement plans like they are PRODUCTS.
- 2. Use the complexity of their products to hide COSTS.

It doesn't have to be this way!

Shine a light on your plan by knowing these SEVEN TRUTHS!

- 1. Yes, it is true. You are a FIDUCIARY!
- 2. You can delegate your fiduciary responsibilities.
- 3. You must understand your plan's fees. All of 'em!
- 4. Ask the right questions of your service providers.
- 5. Maintain a current Investment Policy Statement.
- 6. Form an investment committee and meet regularly.
- 7. Monitor your plan!

Yes, it is true. You are a FIDUCIARY!

ERISA (Employee Retirement Income Security Act of 1974) defines a fiduciary as:

- Any person who exercises discretionary authority regarding the management of the plan, or exercises any control regarding management or disposition of its assets.
- Renders investment advice regarding plan assets for a fee or other compensation.
- Has discretionary authority or discretionary responsibility in the administration of the plan.

What are your fiduciary duties?

- Duty of Loyalty a duty to act solely in the interest of plan participants and for the exclusive purpose of providing benefits and minimizing expenses.
- Duty to Act Prudently A duty to act with care, skill, prudence, and diligence when managing the plan.
- Duty of Diversification A duty to diversify the investments of the plan so as to minimize the risk of large losses.
- Duty to Follow Plan Documents A duty to act in accordance with the documents and instruments governing the plan.

ERISA Section 409(a) imposes PERSONAL liability on fiduciaries that breach their duties!

You can delegate your fiduciary responsibilities.

- ERISA's original intent was for retirement plan investments to be managed and run by experts (just like a traditional pension).
- Delegating investment responsibility to experts insulates a plan sponsor from liability.
- If investment discretion is taken away from a plan sponsor, they are no longer is responsible for investment decisions.



Most

iduciary Relief

The Fiduciary Spectrum

The Correlation of Fiduciary Relief with Fiduciary Delegation



Trustee

Directed 401k
This is a single
account managed
by Trustee for all
participants.
Not participant
directed.



Proprietary Insurance or Fund Platform

Sponsor chooses from a menu of proprietary and non-proprietary funds offered by a provider who is prohibited from taking a co-fiduciary role on the plan. Large insurance companies and Mutual Fund Complexes. May be assisted by a non-fiduciary Advisor giving "recommendations" but not advice.

Participant Directed

Subject to a 404c election, shifts some of the investment decision making to participants but Sponsor retains fiduciary discretion over what's offered.

No Fiduciary Delegation

Full 3(38)

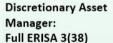
3(38) Lite



Co-Fiduciary Advisor: ERISA section 3(21)

3(21)

ERISA section 3(21) describes the cofiduciary role where an Advisor assists in a fiduciary capacity in giving the Plan advice for a [level compensation] fee. Plan Sponsor still exercises fiduciary discretion and functions as a prudent investment expert by approving funds menu.



Unfettered access to all investment options and be free from constraining outside influences to select whatever options it deemed to be prudent. Real value in retaining an investment manager pursuant to ERISA section 3(38) lies in having a truly independent firm make the same types of decisions that a well-informed plan sponsor would.

LIMITED ERISA 3(38)

Plan Sponsor delegates authority IN WRITING to a qualified fiduciary to provide required discretionary asset management decisions for investments in the plan.

Independent Fiduciary

Delegation

Least

Least

Fiduciary Delegation

Most

You are required to understand your plan's fees.

- The law does not prescribe a specific level of fees, but it does require that fees be "reasonable."
- Know what you are paying for and how these costs compare with the market for "reasonableness."
- Types of fees include administrative costs, recordkeeping fees, custody fees, brokerage fees, and investment costs.
- Investment costs may include investment management fees, fund expense ratios, bid-ask spread cost, and short term trading fees.
- You should be able to account for all of these expenses distinctly!

Most recent 401(k) plan litigation has focused on fees!

Ask the right questions of your service providers.

- Ask the right questions of all service providers including insurance companies, mutual fund companies, investment professionals, banks, and third party administrators.
- Benchmark and review all fees, investments, plan provisions, and participant needs. Compare these to similar plans within your industry.

"A pure heart and an empty head are not enough to defend against fiduciary breach."

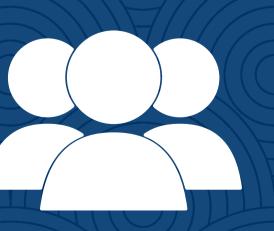
-Donovan V. Cunningham, 716 F. 2d 1455 (5th Cir. 1983), cert. Denied, 467 US 1251 (1984)

Maintain your Investment Policy Statement

Your IPS should include the following:

- Evaluation of the needs of the plan and its participants
- Investment objectives and goals of the plan
- Definition of duties and responsibilities of all parties involved
- Defined due diligence criteria for investment options
- Classes and styles of investments authorized
- Benchmarks of performance to which assets will be compared
- Procedures for hiring, monitoring, and replacement of investment managers
- Procedures for monitoring and controlling investment expenses

Meet regularly with the investment committee.



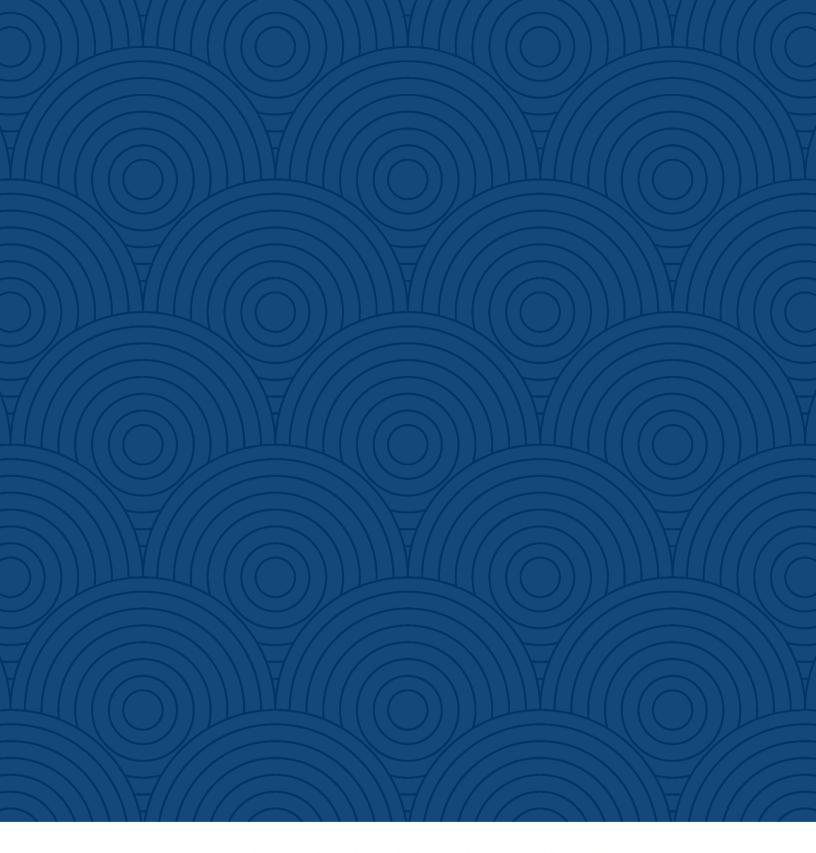
- The purpose of the committee is to establish, execute, and interpret the IPS.
- Committee selects the investment managers, custodians, and advisors to the plan. They delegate.
- Formalize the process. Establish these procedures in writing.
- Document everything in case of litigation!

Monitor your plan!

The following items should be reviewed periodically to ensure your plan is free of flaws.

X	Plan & Trust Documents	Investment Management Agreements
	Summary Plan Description	Third Party Service Providers
	Adoption Agreement	Investment Management Agreements
	Summary Annual Reports	Due Diligence Documentation
	Trustee Reports	Investment Manager Reports
	Resolutions	Plan Sponsors Periodic Review
	Form 5500	Request for Proposals
	Journal , Ledgers, Account Statements	Competitive Bid Documentation
	Copy of Fidelity Bond Policy	Copies All Service Agreements
	401(k) Plan Promotional Materials	Investment Committee Meeting Minutes
	Investment Options	Investment Committee Charter
	Participant Communications	Investment Committee Member Acceptance Letters
	Prospectus	Administrative Committee Meeting Minutes
	Account Statements	Enrollment Forms & Procedures
	Safe Harbor Notices	Loan & Hardship Withdrawal
	Qualified Default Investment Alternative Notices	QDRO & Claim Procedures
	Executed IPS	Audited Financial Statements

... It's a big list, but sponsoring a retirement plan is a big responsibility!





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